



**Performance
Products**

500 Charles Ewing Blvd
Ewing, NJ 08628
www.ahperformance.com

January 20, 2026

To Whom It May Concern:

Re: Church & Dwight Co., Inc. - Significant Change Notification Policy

Church & Dwight Co., Inc., Performance Products Group manufactures and distributes USP Sodium Bicarbonate, FCC and food grade Sodium, Potassium, and Ammonium Bicarbonate - based products. We are committed to supplying quality products that meet their standard sales specifications or the previously agreed upon chemical requirements set forth by our customers.

Whenever changes to the manufacturing process are contemplated, these changes are evaluated for their significance in terms of potential impact on the finished product.

A change meeting is required for any "significant change" as defined in our policy¹ and will trigger notification of direct customers of the product involved.

This notification will take place as soon as it is practical before the change is implemented, to allow customers time to evaluate the impact of the change on their processes.

Feel free to contact me with any further questions.

Regards,

Michelle Maddox
Technical Service Manager
609-806-1574
michelle.maddox@churchdwright.com

¹ SOP1000634 Rev. Global Change Management Procedure (page 5, Significant Change Policy). WK11000635 Global Permanent Change Work Instruction.

ARM & HAMMER™ Performance Products

Sodium Bicarbonate, Potassium Bicarbonate, Ammonium Bicarbonate, Sodium Sulfites, Evolved Probiotics & Blast Media