



**Performance
Products**

500 Charles Ewing Blvd
Ewing, NJ 08628
www.ahperformance.com

March 30, 2026

To Whom It May Concern:

Re: Church & Dwight Co., Inc. Arm & Hammer™ Flow K™ Potassium Bicarbonate US Food and Drug Administration (US FDA) Registration of Manufacturing Plant, Good Manufacturing Practices (GMP)

Church & Dwight Co., Inc. Arm & Hammer™ Flow K™ is manufactured for Church & Dwight Co., Inc. at our JV partner Armand Products Company in Muscle Shoals, Alabama.

As a food facility, Muscle Shoals is registered with US FDA as noted below and are otherwise current with the GMP requirements under the Food Safety Modernization Act (FSMA) .

Registration Date: December 12, 2024

Expiration Date: December 31, 2026

Please feel free to contact me with any questions.

Regards,

Michelle Maddox
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ARM & HAMMER™ Performance Products

Sodium Bicarbonate, Potassium Bicarbonate, Ammonium Bicarbonate, Sodium Sulfites, Evolved Probiotics & Blast Media